

DIP-8706

26 June 1973

MEMORANDUM FOR: Director of Training

SUBJECT : Task #8, Community Training

1. Task #8 requests "recommendations on OTR's role in Community training"—and although it assigns the action solely to the undersigned I have attempted to solicit opinions from others interested in and knowledgeable about the subject. In fact—it is a subject about which there are only opinions at this point. Considerable new ground will have to be broken—both in terms of policy decisions and in possible implementation of the policy if it provides a green light.

2. To my knowledge there is no Community training policy. There are certain programs in which officers of other agencies are welcome (such as State's "Intelligence and Foreign Policy" or DIS's "National Senior Intelligence Course" or CIA's ISTS programs) and there are certain special programs (such as CIA's JCS-DIA Orientation or DIS's Project Helpful), but there are no joint programs for the IC about the IC. It seems to me that this is the subject on which attention should be focused—that is, joint programs for the IC about the IC. To that end—I recommend that a USIB Training Committee be established—to be composed of the IC Directors of Training or their designated representatives. If the status of a USIB committee is considered to be too elevated then a training committee should still be established on a different level—possibly in association with the IC Staff.

3. A high-level training committee may decide what the role of each training component will be in IC training developments. Meanwhile—a few thoughts about OTR's possible role.

- a. On balance it seems more sensible to retain CIA courses for CIA personnel rather than opening them up to IC personnel. The gains of opening up would not balance the limitations imposed. The IC subject should probably be given more air time in CIA programs, but this does not require IC students.
- b. Certain new, short, punchy programs should be developed as joint programs—for IC officers—about the IC. Perhaps a one-week overall survey of the IC and its problems. Or—a "comparative analysis" course which could concentrate on the analysis and production problems of the various IC agencies (particularly since this is a much-discussed problem at this time).
- c. Specialized courses now open to IC should be continued and further emphasized—ISTS courses—FSI area seminars, etc.

4. I have not been able to detect any significant pressure elsewhere for CIA to take the lead as the IC training center. Each agency has its own with its special interests and problems—such as OTR. In sum, the reasonable courses of action at this time appear to be:

- a. Establish a joint training committee for policy guidance.
- b. Keep OTR programs essentially intact for CIA officers.
- c. Develop one or two experimental joint IC programs.
- d. Continue the "open-house" in special courses.

STATINTL